

# American Airlines

DEPT. OF TRANSPORTATION  
DOCKETS

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Dear Valued Partner,

I write to inform you of some exciting news from American Airlines. On August 14<sup>th</sup>, we announced – along with British Airways and Iberia – a Joint Business Agreement (JBA) to cooperate on flights between North America and Europe, and that we plan to expand our global cooperation. Though our three airlines will continue to operate as separate legal entities - with our own fleets, employees and brands - we will cooperate more closely to improve travel choices, offer more convenient schedules and give customers more opportunities to earn and redeem frequent flyer miles.

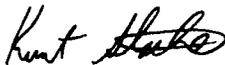
Our three airlines – along with Finnair, and Royal Jordanian, our transatlantic partners in the **oneworld** global alliance – applied to the U.S. Department of Transportation (DOT) to receive global antitrust immunity.

This announcement represents good news for travelers. In addition to enjoying greater availability of frequent flyer benefits, our customers will be able to travel more easily on an expanded **oneworld** network that will be coordinated to deliver more conveniences and choices. We also plan to expand our codesharing and offer combinable fares, enabling customers to choose from multiple routings across **oneworld**'s transatlantic network providing our customers with the ability to fly on new and expanded routes. As a result, you'll have greater opportunities to earn and use your American Airlines AAdvantage frequent-flyer miles on each airline's transatlantic flights. Reciprocal lounge access with British Airways, Iberia and other **oneworld** members will continue as it is today.

We pledge to share with you as much information as we can, as quickly as we can, on the progress of this proposed relationship. In fact, we have created an external web site to share our initial views at [www.MoreTravelChoices.com](http://www.MoreTravelChoices.com). Please note that there is a link on the web site where you can help make this proposed relationship a reality. It includes a letter for you to customize and to send to the U.S. Department of Transportation in support of our request for antitrust immunity.

Until we receive a ruling on our application, it will be business as usual. Your American Airlines contacts remain the same, so if you have any questions, please feel free to contact your account manager. We hope that you are excited about the great benefits and choices that will take place from this proposed relationship. And, as always, please know that we appreciate your continued loyalty to American Airlines.

Sincerely yours,



Kurt Stache

Vice President and General Sales Manager